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The shareholders of  
Holcim Liban SAL

Dear Sirs

**HOLCIM LIBAN SAL**  
**ARTICLE 158 OF THE LEBANESE CODE OF COMMERCE**  
**YEAR ENDED 31 DECEMBER 2024**

In accordance with the requirements of Article 158 of the Lebanese Code of Commerce, we list below the transactions between the Company and the persons mentioned in paragraphs 1 and 2 of Article 158 of the Lebanese Code of Commerce that require prior authorization from the Board of Directors based on our audit of the financial statements for the year ended 31 December 2024, on which we have issued our report dated 15 May 2025 and on representations received from the management.

Balances and transactions with related parties as at 31 December 2024 were as follows:

	<i>LL (000)</i>
<b>Due to parent company</b>	
Holcim Ltd	52,326,157
<b>Due to related parties</b>	
Holcim Haut Rhin	1,880,554
Holcim Int. Service Singapore	1,544,030
Holcim EMEA Digital Center S.L.	4,569,072
Holcim Group Services Ltd	19,018,802
LaFarge MEA Building Materials S.A.E	426,085
	<b>27,438,543</b>
<b>Due from subsidiaries</b>	
Societe Libanaise de Ciments Blancs SAL	110,393,651
Holcim Beton SAL	10,904,451
EDP Centre SARL	1,600,660
Energis Liban SAL	105,546
	<b>123,004,308</b>

	<i>LL (000)</i>
<b>Due from related parties</b>	
Societe Pour le Commerce de L'Immobilier SAL	8,251,099
Holcim Technology Ltd	20,162,720
LaFarge Service Algeria	268,239
	<u>28,682,058</u>

#### 1. Holcim Ltd

	<i>2024</i>	
	<i>US\$</i>	<i>LL (000)</i>
US\$ 50,000,000 – 15 December 2028 – 9%	50,000,000	75,375,000
Capitalized interest – net	31,762,227	1,732,385,751
Balance as at 31 December 2024	<u>81,762,227</u>	<u>1,807,760,751</u>
Accrued interest payable - net	<u>312,742</u>	<u>28,054,808</u>

Total interest expense on the above loan for the year ended 31 December 2024 amounted to LL (000) 797,393,034 at the rate communicated by the group.

Holcim Ltd, charges Master Branding Agreement fees (MBA) to its subsidiaries amounting to 1.5% of net sales. No amount was charged in 2024.

#### 2. Société Libanaise des Ciments Blancs SAL

During the year ended 31 December 2024, the Company provided technical assistance to Société Libanaise des Ciments Blancs SAL amounting to LL (000) 19,492,390.

During the year ended 31 December 2024, the Company charged Société Libanaise des Ciments Blancs SAL costs including staff costs and other services amounting to LL (000) 19,974,830.

The Company sold raw materials and combustibles to Société Libanaise des Ciments Blancs SAL amounting to LL (000) 5,767,629 during the year ended 31 December 2024.

During 2008, the Company received a loan from Société Libanaise des Ciments Blancs SAL amounting to LL (000) 7,537,500 (equivalent to US\$ 5 million at the official exchange rate in 2008). The loan was increased during 2009 to LL (000) 12,060,000 (equivalent to US\$ 8 million at the official exchange rate in 2009). The loan matures on 31 December 2024. During 2023, the counter value of the loan in Lebanese Lira was adjusted at the official exchange rate of 15,000 LL to the US\$ and amounted to LL (000) 120,000,000 as at 31 December 2023. Total interest expense on the above loan for the year ended 31 December 2024 amounted to US\$ 226,351 (LL (000) 3,395,265 at the exchange rate of 15,000 LL to the US\$. The loan was fully settled during 2024.

### **3. Holcim Trading Ltd**

Holcim Trading Ltd, a subsidiary of the ultimate parent company Holcim Ltd, provides combustibles and other services to the Company. Purchases from this company amounted to LL (000) 602,383,222 during the year ended 31 December 2024.

Advances payments to Holcim Trading Ltd amounted to LL (000) 4,286,565 as at 31 December 2024 and are recorded under "Other assets" in the statement of financial position.

### **4. Lafarge Cement Egypt SAE**

Lafarge Cement Egypt SAE a subsidiary of the ultimate parent company Holcim Ltd, sells clinker to the Company. Purchases from this company amounted to LL (000) 682,321,943 during the year ended 31 December 2024.

Advances payments to Lafarge Cement Egypt SAE amounted to LL (000) 5,267,133 as at 31 December 2024 and are recorded under "Other assets" in the statement of financial position.

### **5. Holcim Technology Ltd**

Holcim Liban SAL has joined the Master Industrial Intellectual Property Agreements (MIIPA) mechanism of Holcim Group during 2020. Holcim Technology Ltd, a subsidiary of the ultimate parent company Holcim Ltd, charges the Company fees that varies between 0.5% to 4.1% of consolidated net sales to third parties based on a special calculation formula related to profitability. No amount was charged in 2024.

### **6. Holcim EMEA Digital Center S.L.**

Holcim Liban SAL charges Holcim EMEA Digital Center S.L, a subsidiary of the ultimate parent company Holcim Ltd, salaries of local employees working with the IT center. Total amount charged during the year ended 31 December 2024 amounted to LL (000) 15,669,838.

Holcim EMEA Digital Center S.L, a subsidiary of the ultimate parent company Holcim Ltd, charges Holcim Liban SAL IT services. Total amount charged during the year ended 31 December 2024 amounted to LL (000) 22,319,212.

### **7. Holcim Haut Rhin**

Holcim Haut Rhin, a subsidiary of the ultimate parent company Holcim Ltd, charges the Company services for employees and related costs, which amounted to LL (000) 11,863,776 during the year ended 31 December 2024.

### **8. Holcim Int. Service Singapore**

Holcim Int. Service Singapore, a subsidiary of the ultimate parent company Holcim Ltd, charges the Company services for employees and related costs, which amounted to LL (000) 27,562,606 during the year ended 31 December 2024.

#### **9. Holcim Group Services Ltd**

Holcim Group Services Ltd, a subsidiary of the ultimate parent company Holcim Ltd, charges the Company training costs of employees and related costs, which amounted to LL (000) 3,227,170 during the year ended 31 December 2024.

Holcim Group Services Ltd, also charges the Company administrative support fees. There were no charges for the year ended 31 December 2024.

#### **10. Boğaz Endüstri ve Madencilik Limited**

During the year ended 31 December 2024 Boğaz Endüstri ve Madencilik Limited, a subsidiary, distributed dividends amounting to US\$ 16,209,910 (equivalent to LL (000) 1,454,064,442).

#### **11. Societe Pour le Commerce de L'Immobilier SAL**

In prior years, Societe Pour le Commerce de L'Immobilier SAL, a related party, acquired plots of land from the Company against interest bearing notes receivable.

Notes receivable amounted to LL (000) 157,957,480 as at 31 December 2024. Related interest income on these notes amounted to LL (000) 1,303,275.

Extraction rights under intangible assets in the net carrying value of LL (000) 12,937,586 as at 31 December 2024 were acquired from the above company and paid for in advance.

Rent expense paid to the above company amounted to LL (000) 13,339,276 during the year ended 31 December 2024.

#### **12. Remunerations of key management personnel**

Remunerations of key management personnel amounted to LL (000) 90,755,634 during the year ended 31 December 2024.

The management of the Company has confirmed to us that there are no other transactions, contracts, agreements or other commitments during the year between the Company and the persons mentioned in paragraphs 1 and 2 of Article 158 of the Lebanese Code of Commerce, that are subject to prior authorization from the Board of Directors, in accordance with the provisions of this Article.

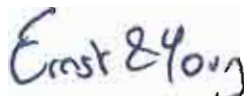
Article 158 of the Lebanese Code of Commerce states in all cases, the authorization is not considered effective until it is approved by the General Assembly of the Shareholders. We do not have any comment in that respect.

Holcim Liban SAL

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The board of directors will submit their report to the approval of the General Assembly for the above transactions conducted in 2024 and for the transactions intended to be conducted in 2025 listed below:

1. Master Branding Agreement fees (MBA) in accordance with the signed agreement in 2020 with Holcim Ltd are to be reinitiated for the year 2025.
2. Master Industrial Intellectual Property Agreements fees (MIIPA) in accordance with the signed agreement in 2020 with Holcim Technology Ltd are to be reinitiated for the year 2025.
3. Administrative Support Fees with Holcim Group Services Ltd are to be reinitiated for the year 2025.



Ernst & Young

15 May 2025  
Beirut, Lebanon